I. CONTACT INFORMATION

Professor: Dr. Moses Acquaah
E-mail: acquaah@uncg.edu
Office Hour: By Appointment
Office: Bryan 366D

II. COURSE DESCRIPTION

Practices and principles involved in conducting business in a specified country. Lectures and seminars by local academicians, and site visitation and lectures by foreign business people.

III. CREDIT HOURS

3.0

IV. LEARNING OUTCOMES

1. The student will be able to compare and contrast at least two business practices common in Germany with those found in the U.S.
2. The student will be able to explain the economic situation in the Euro zone.
3. The student will give two or more reasons for the ability of a high wage country like Germany to be competitive in international markets.

V. COURSE REQUIREMENTS

MBA 745 is offered in the following format:

1. First, we will have one pre-departure seminar meeting explaining the basis of the course and the requirements. This is schedule for Friday, January 22, 5:30-7:30 PM. Attending the pre-departure seminar is compulsory. Please fill in the course
commitment form and hand in a hard copy to the instructor when you arrive at the seminar.

2. Then we will travel to Mannheim, Germany and stay there for a week. **You will have to arrive in Mannheim on Sunday, March 6, and depart Mannheim on Saturday, March 12.** Plant visits and lectures at the University of Mannheim have been arranged for this week. In addition, sight-seeing and cultural enrichment side trips will be offered. You are to keep a daily journal of your experiences and submit your daily journal notes by **Friday, April 1, 2016 at 11:59 PM** online through Canvas.

3. You will complete and submit a comprehensive final paper on any topic related to doing business in Germany. The report is due on **Friday, April 15, 2016 at 11:59 PM** online through Canvas.

VI. PERFORMANCE EVALUATION

Daily Journal (**Due Friday, April 1, 2016**) : 30%
Individual Final Paper (**Due Friday, April 15, 2016**) : 70%

VII. READINGS

Recommended readings:

*Culture Smart Germany: The Essential Guide to Customs & Culture.* Available at Amazon.com

Any travel guide on Germany, such as:

1. *DK Eyewitness Travel Guide: Germany.* Available at Amazon.com; or
2. *Lonely Planet Germany Travel Guide.* Available at Amazon.com

VIII. EVALUATION ITEMS

**Daily Journal**

Please submit a typed copy of your notes from all the daily activities and business meetings (lectures, trips, etc.) that you attended. Your notes should focus on describing what you **learned** from the daily activities and meetings. Your notes should not be more than one (1) page per day from Monday, March 7 to Friday, March 11, 2016.

Submit your daily journal notes by **Friday, April 1, 2016 at 11:59 PM** online through Canvas. Late submissions will not be accepted and will be awarded a zero score.
Required formatting: Times New Roman, 12-point font, 1.5 spacing, 1” margins all around.

**Individual Final Paper**
You are required to write a comprehensive paper on any topic related to doing business in Germany. Your topic must be pre-approved by the instructor. Please e-mail the instructor latest April 1st at acquaah@uncg.edu with your topic and a brief explanation of why you want to examine it. Your paper should be 3,000-3,500 words in length (excluding any appendices). The references should follow the APA format ([http://uncg.libguides.com/citation](http://uncg.libguides.com/citation) --> APA style), and a minimum of ten references should be included in the references. Please note that you cannot include any publication in the reference list that you have not cited in the text, and you cannot cite any publication in the text that you do not include in the reference list.

The deadline of paper submission is **Friday, April 15, 2013 at 11:59 PM**. Please submit your paper to the instructor by online through Canvas. Late submissions will not be accepted and will be awarded a zero score.

Required formatting: Times New Roman, 12-point font, 1.5 spacing, 1” margins

The grading criteria for the final paper are:

- Suitability of the topic; paper structure; clarity: 10%
- Extent of research conducted and quality of reference: 20%
- Content and quality of the analysis: 60%
- Quality of writing: 10%

**IX. GRADING SCALE**

The following grading scale will be used in this course:

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Grade</th>
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<tbody>
<tr>
<td>94 – 100</td>
<td>A</td>
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<tr>
<td>90 – 93.99</td>
<td>A-</td>
</tr>
<tr>
<td>86 – 89.99</td>
<td>B+</td>
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<tr>
<td>82 – 85.99</td>
<td>B</td>
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<tr>
<td>78 – 81.99</td>
<td>B-</td>
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<tr>
<td>70 – 77.99</td>
<td>C</td>
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<tr>
<td>&lt; 70</td>
<td>F</td>
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THE INSTRUCTOR RESERVES THE RIGHT TO MAKE CHANGES TO THIS SYLLABUS AS NEEDED. ALL CHANGES WILL BE ANNOUNCED ON CANVAS.

X. IMPORTANT DATES

<table>
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<tr>
<th>Date</th>
<th>Event</th>
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<tr>
<td>January 22, 5:30-7:30 PM</td>
<td>Pre-Departure Seminar; Course Commitment Form Due</td>
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<tr>
<td>March 6th</td>
<td>Arrive at Mannheim, Germany</td>
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<tr>
<td>March 12th</td>
<td>Depart Mannheim, Germany</td>
</tr>
<tr>
<td>April 1, 11:59 PM</td>
<td>Daily Journal due</td>
</tr>
<tr>
<td>April 15, 11:59 PM</td>
<td>Individual Final Paper due</td>
</tr>
</tbody>
</table>
Complete and submit a hard copy at the pre-departure seminar on Friday, January 22nd. Electronic submissions not accepted.

Your full name:

Your hometown:

Reasons for taking this class:

Your previous work experience:

Your previous international experience (e.g. travel, education, work) or international background (e.g. family background):

Which other languages can you speak and/or understand apart from English?

Name five German companies:

Name five German cities:

Write five German words and provide their meanings:

Please include here any other information you would like for me to know about you or any concerns that you may have:

By completing and returning this form, I indicate that: I have read the syllabus. I understand that this class requires foreign travel and a significant amount of course work. I have scheduled sufficient time to complete the course elements and will complete all course elements on time. I understand that all deadlines indicated in the syllabus are not negotiable and I am responsible for meeting all deadlines without further notification from the instructor. If I have any questions or concerns I can contact Dr. Acquaah as indicated in the syllabus.

Name (type your name here) ___________________________ Date ___________________________
Instructor Bio

Dr. Moses Acquaah (Ph.D. University of Wisconsin-Milwaukee) is a Professor of Management and Head of the Department of Management, the University of North Carolina at Greensboro, USA. Dr. Acquaah has previously led a study abroad program to Brazil and Germany for MBA students in the Bryan School. Dr. Acquaah’s current research focuses on strategic management and entrepreneurship in emerging economies, with special emphases on networking relationships, competitive strategy, human factor, and family business issues in Africa. His research has been published in journals such as the Strategic Management Journal, Strategic Organization, Journal of Management and Governance, Journal of Business Research, Journal of African Business, International Journal of Production Economics, Journal of International Management, Human Relations, International Journal of Production Research, European Management Journal, Journal of Developmental Entrepreneurship, Journal of Family Business Strategy, Africa Journal of Management, etc. Dr. Acquaah has also published several book chapters and his research, which has also been presented in several national and international conferences, is published in several conference proceedings. He has won research grant awards from the Ewing Marion Kauffman Foundation, USA; the Family Owned Business Institute (FOBI), USA; and the Emerald Publishing Group, UK; and the Network for Business Sustainability, South Africa; to conduct research into entrepreneurship in OECD countries, strategic management issues in family businesses and public management research in Africa respectively. His research has also won awards at the Family Enterprise Research Conference (FERC) and the Decision Science Institute (DSI). Dr. Acquaah currently serves on the Editorial Review Boards of the Journal of African Business, Journal of Education for Business, South African Journal of Human Resource Management, African Journal of Economic and Management Studies, and the Africa Journal of Management. Dr. Acquaah is the founding Treasurer of the Africa Academy of Management (AFAM) and the Vice President for Membership of the International Academy of African Business and Development (IAABD). He has also served as the Academy of Management’s Business Policy and Strategy Division’s Global Representative for Africa. Dr. Acquaah has previously taught at the University of Wisconsin-Milwaukee and is a Visiting Professor at the Ghana Institute of Management and Public Administration (GIMPA), Ghana; Kwame Nkrumah University of Science and Technology (KNUST), Ghana; and the International Leadership University, Nairobi, Kenya. Dr. Acquaah’s areas of teaching include Strategic Management; Doing Business Abroad; Management of Technology and Innovation; International Management; and Managing the Family Business.